



Teeswide Safeguarding Adults Board

Meeting Date: **Tuesday 7th March 2023**

Time: **9.30am – 12pm**

Venue: **Microsoft Teams**

Minutes

Attendees

Name	Role	Representing
Jane Bell	Administration Officer	TSAB Business Unit
Karen Agar	Associate Director of Nursing Safeguarding	TEWV
Simone Bennett	DCI	Cleveland Police
Darren Best	Independent Chair	Teeswide Safeguarding Adults Board
Sarah Bowman-Abouna	Director of Public Health	Stockton-on-Tees Borough Council
Lindsay Britton-Robertson	Assistant Director of Safeguarding	South Tees Hospitals NHS Foundation Trust
Cllr Bob Buchan	Lead Member	Hartlepool Borough Council
Jon Carling****	Chief Executive	Catalyst Stockton
Angela Connor	Assistant Director Adult Social Care/PSW	Stockton-on-Tees Borough Council
Cllr David Coupe	Lead Member	Middlesbrough Borough Council
Natasha Douglas	Healthwatch Manager	Health Watch Stockton
Kathleen Fitzwater	Named Nurse in Adult Safeguarding	North Tees and Hartlepool NHS Foundation Trust
Ami Fraser	Access Safeguarding Lead Officer	Middlesbrough Borough Council
Lorraine Garbutt	Business Manager	TSAB Business Unit
Jean Golightly	Director of Nursing & Quality	North East and North Cumbria Integrated Care Board
Jill Harrison	Director of Adult and Community Based Services	Hartlepool Borough Council
Neil Harrison	Head of Safeguarding & Specialist Services	Hartlepool Borough Council
Gina Hurwood	SAR Coordinator	TSAB Business Unit
Rachelle Kipling	Temporary Assistant Chief Executive	Office of Police & Crime Commissioner
Alyson Longstaff	Advanced Customer Support Senior Leader	Durham Tees Valley Department for Work and Pensions
Amy Mahoney	Project Officer	TSAB Business Unit
Cllr Ann McCoy	Lead Member	Stockton-on-Tees Borough Council
Jen Moore	Designated Nurse Safeguarding Adults	North East and North Cumbria Integrated Care Board
Cllr Mary Ovens	Lead Member	Redcar & Cleveland Borough Council
Jacki Paterson (Part)	Service Manager	Redcar & Cleveland Borough Council
John Rafferty	Compliance Business Partner - Safeguarding	Thirteen Group
Patrick Rice	Corporate Director of Adults and Communities	Redcar & Cleveland Borough Council
Parminder Sahota (Part)	Independent Reviewer	
Angela Storm	Data Analysis and Performance Monitoring	TSAB Business Unit

	Officer	
Chloe Swash	Admin Officer	TSAB Business Unit

Apologies		
Name	Role	Representing
Paula Dewell	Detective Superintendent – Head of Safeguarding	Cleveland Police
Mark Davis***	Chief Executive	Middlesbrough Voluntary Development Agency
Kate Duncan	Head of Safer Prisons & Equality	HMP Holme House Prison
Elaine Godwin	Admin Officer	TSAB Business Unit
Dr Hilary Lloyd	Chief Nurse	South Tees Hospitals NHS Foundation Trust
John Lovatt	Assistant Director	Hartlepool Borough Council
Judith Mackenzie	Inspector	CQC (Middlesbrough, Stockton-on-Tees and Redcar & Cleveland)
Elizabeth Moody	Director of Nursing and Governance	Tees Esk & Wear Valleys NHS Foundation Trust
Peter Neal	CEO	Redcar and Cleveland Voluntary Development Agency
Cara Nimmo	Assistant Director for Adult Care Operations	Redcar & Cleveland Borough Council
Julian Penton****	Development Officer	Hartlepower
Ann Powell	Head of Stockton & Hartlepool PDU	National Probation Service
Darren Redgwell	Head of Middlesbrough, Redcar & Cleveland PDU	National Probation Service
Linda Sergeant	Project Coordinator	Healthwatch South Tees
Erik Scollay	Director of Adult Social Care	Middlesbrough Borough Council
Stephen Thomas	Development Officer	Healthwatch Hartlepool
Robin Turnbull	Area Manager	Cleveland Fire Brigade
Gary Watson	Business Manager	South Tees Safeguarding Children Partnership
Ann Workman	Director of Adults and Health	Stockton-on-Tees Borough Council

Absent		
Name	Role	Representing
Mike Fleet	Principal Lecturer (Programmes) Department of Nursing & Midwifery	Teesside University
Stephen Green	Associate Director of Risk and Clinical Governance	North Tees and Hartlepool NHS Foundation Trust
Tony Leighton		Healthwatch Hartlepool
Michelle Monty	Inspector	CQC Hartlepool
Kay Nicolson	CEO	A Way Out
Helen Richmond	Safer Custody and Equalities Hub Manager	HMP Holme House Prison
Leanne Stockton	Business Manager	Hartlepool & Stockton Safeguarding Children Partnership
Katie Tucker	Inspector	CQC Hartlepool

*Attends for specific agenda items only, ** Attends 2 times per year; ***Attends on behalf of MVDA, RCVA & Healthwatch South Tees,

**** Attendance will be shared between Catalyst and Hartlepower

Copies: Chris Brown; Rebecca Duce; Caroline Gallilee; Emily Gibson; Suzanne Glass; Lorna Harrison; Nigel Hart; Kay McGowan; Suzanne Metcalfe; Judith Oliver; Laura Poppleton; Angela Pringle, Mike Sharman; Karen Sproston; Rachael Surtees; Lyndsay Waddington

Agenda Item 1	Introductions and Apologies	Presenter: Chair
The TSAB Independent Chair, Darren Best (DB), welcomed members to the meeting. Apologies are noted on the minutes.		

Agenda Item 2	Matters Arising	Presenter: Chair
<p>Following her presentation at the December meeting Alyson Longstaff (AL) provided an update on how the Department for Work and Pensions (DWP) share details of any service improvements with wider organisations. In addition to the gov.uk platform the DWP have partnership teams in place within every district. Partnership Managers work closely with welfare organisations like the Citizens Advice Bureau and Age UK to support any communications and initiatives such as the Cost of Living Payments. Details are also included in the DWP's Touchbase Magazine which partner organisations can subscribe to. AL shared the link to subscribe for any organisations that may wish to do so: Subscribe to Touchbase Magazine</p>		

Agenda Item 3	Adult K	Presenter: Parminder Sahota
<p>DB welcomed Parminder Sahota (PS), Independent Author for the Adult K SAR, to the meeting. PS thanked members of the SAR Sub-Group, the working groups and in particular Gina Hurwood in her role as SAR Co-ordinator for the help and assistance provided during the review. PS shared a presentation with members which provided a summary of the case, key themes identified and the recommendations for Board.</p> <p style="color: red;">This section has been removed due to its confidential nature</p>		

Action Points	Action Owner	Deadline
1. Seek assurance in relation to s117 joint protocol as part of the action plan	SAR Sub-Group	17/05/2023
2. Consideration to be given to producing a presentation on the Adult K SAR	SAR Sub-Group	17/05/2023
3. Adult K action plan to be shared at future Board meeting	SAR Sub Group / Admin	14/06/2023
4. Outcome of Board meeting to be shared with Adult K and their relative	JP	19/04/2023
5. Media strategy for Adult K SAR to be developed	GH	27/05/2023

Agenda Item 4	Safe Lives Report	Presenter: Rachelle Kipling
<p>TSAB provided a contribution to the Safe Lives work to review Domestic Abuse across the Cleveland area. Rachelle Kipling (RK) advised that the work to carry out the review has taken longer than anticipated and has encountered a number of barriers, such as information sharing and governance, which have prevented the final report providing the level of information they had originally hoped for. In October 2022 key partners were brought together for Safe Lives to present their findings and proposed recommendations from the review. Safe Lives received a degree of challenge from professionals around gaps that still existed within the report. Additional work was then carried out by Safe Lives and a further report was shared in January 2023.</p> <p>Despite the report not fulfilling the original brief there have been some good recommendations as a result and the Office of the Police and Crime Commissioner (OPCC) will work on these collaboratively across Tees. Discussions are taking place with the Strategic Domestic Abuse Partnerships locally and some positive work has already taken place, such as the Strategic MARAC review where a development action plan has now been put in place. The next steps will be to continue to work closely with the Strategic Domestic Abuse Partnerships to take forward a number of actions collectively across the area, such as work in relation to perpetrators. There is already work ongoing to create a Teeswide Domestic Abuse Perpetrator Strategy which is being led by members of RK's team. There is also work to take forward around training and workforce development on Domestic Abuse and around communication which may pose an opportunity to work jointly with TSAB.</p> <p>Sarah Bowman-Abouna (SBA) highlighted that some concerns do remain in relation to the representativeness of the report but acknowledged that there are some positive suggestions such as the collective work around perpetrators and queried what the next steps would be. RK advised that they are working with the Domestic Abuse Coordinators in each Local Authority area to identify what they</p>		

want and how this will then feed into the relevant Domestic Abuse Partnership. It is hoped that this will result in Task & Finish Groups coming together to drive the work forward. SBA suggested that it may be beneficial to have discussions with commissioners in terms of the recommendations, but this could be picked up outside of this meeting.

DB advised that TSAB were happy to contribute to this work at the request of the OPCC. It was acknowledged that it was an ambitious project, but DB suggested that the complexity of the work may have been underestimated. Whilst the report has not delivered what was expected DB stressed that it is important to maximise the positives and requested that a further update is provided to Board in 6 months' time.

Action Points	Action Owner	Deadline
1. Discussion with Commissioners regarding the recommendations from the Safe Lives Report	SBA / RK	15/04/2023
2. Update on Safe Lives project to be provided to Board	RK / Admin	13/09/2023

Agenda Item 5	Q3 Performance Report	Presenter: Angela Storm
---------------	-----------------------	-------------------------

A copy of the Quarter 3 Performance Report was shared with the agenda. Angela Storm (AS) highlighted the key points from the report:

- An overview of data linked to the 4 Strategic Aims has been provided. All four Local Authorities are now providing data in relation to Team Around the Individual (TATI). The figure is significantly higher than previous quarters due to the high number of cases recorded by Redcar & Cleveland Borough Council (RCBC). Work is underway to establish if cases are being referred appropriately. The TATI review is also considering the process across Tees which will help to provide clarity on when a referral should be made. RCBC also advised that they are experiencing an increase in homeless people, many of which have moved from other areas. DB noted that it is important for the Board to identify any changes in the data so that learning can be identified
- All 4 Performance Indicators (PI) have been achieved in Q3, which should remain the case for the year end
- There has been an increase in the number of Concerns received this quarter, with increases from 2 Local Authority areas impacting on the figure. The number of Concerns reported by Hartlepool Borough Council (HBC) was queried at the PAQ Sub-Group meeting and further analysis is taking place. HBC suggested that the figure may have been a result of an increase in repeat concerns, adults who are reluctant to engage with drug and alcohol services, referrals from one particular care provider and also increased awareness following NSAW. The majority of these relate to Concerns from Care Homes, NHS Secondary Care, Social Care, Police and Care at Home Providers
- S42 Enquiries have increased in line with the number of Concerns. More than half of Section 42 Enquiries related to female adults, with 53% of these being under the age of 65
- The four main types of abuse were Neglect & Acts of Omission, Physical, Financial and Self-Neglect. A higher figure for Self-Neglect in the under 50 age group reflects the complexity of cases coming into Safeguarding
- Own Home category remains the main location of risk, despite RCBC recording Residential Care Settings as their main location during this quarter. Financial Abuse & Self-Neglect were the two main areas of abuse occurring in a person's Own Home
- There has been a 47% increase in the Physical Abuse category overall in Care Homes since Q3 last year. Both Incidents between Residents and Medication Errors increased within this category
- Safeguarding action was taken in 94% of concluded Section 42 Enquiries
- In more than half of the concluded Section 42 Enquiries the Source of Risk to the adult was an individual known to them
- The risk to the adult was reduced or removed in 90% of concluded Section 42 Enquiries, but there has been an increase in the risk remained category which may be reflective of the complexity of cases
- 92% of adults were asked about desired outcomes, and in 95% of cases outcomes were fully or partially achieved
- Data in relation to the Health Trusts followed similar trends to previous quarters

- The repeat victim rate for Domestic Abuse cases recorded by Cleveland Police was 48%. Although AS received a figure around 40% this is only a snapshot in time and once all data has been analysed this typically increases to around 47-48%

JG highlighted the challenges being faced by Care Providers nationally in relation to staffing, and that this is likely to be impacting on the data. David Purdew, the Integrated Care Board’s Executive Chief Nurse and Executive Director, is in the process of addressing this through joint workforce and strategy meetings and JG advised that it is helpful to see the data supporting the concerns that are being discussed. It was suggested that this could be an area for further discussion at the North East Independent Chairs group’s next meeting with David Purdew. DB acknowledged the importance of understanding the data and the issues that it highlights so that informed responses can be given to any queries that are made by the media and during scrutiny meetings that DB attends on behalf of the Board.

It was also highlighted that the Discharge to Assess policy could impact on the figures from Care Providers, who are often asked to admit individuals from hospital at short notice. Stockton-on-Tees Borough Council (SBC) are currently looking to see if there is a way to identify this within the data they record.

JH noted that a significant amount of abuse is still occurring in a person’s own home which creates limitations in relation to being able to reduce or remove risk.

Cllr Anne McCoy queried the impact of the Cost of Living crisis, particularly in relation to Self-Neglect and Financial Abuse, and enquired if there was a way to identify this within the data. DB advised that when the previous TSAB Annual Report was published this question was raised by the media, but the period covered by the report did not coincide with the crisis. He anticipates that the question will be raised again when the next report is published. The National Safeguarding Adults Chairs Group has written to ministers to express concerns around the cost of living and whether they recognise the impact this will have on Safeguarding. DB will provide Board members with an update if a response is received. DB suggested that the PAQ Sub-Group should be tasked with looking to see if this can be identified within the data.

Action Points	Action Owner	Deadline
1. Challenge of staffing within Care settings to be discussed with David Purdew at next meeting with the North East Independent Chairs Group	DB	30/06/2023
2. Provide an update is a response is received from ministers regarding the Cost of Living and the impact on Safeguarding	DB	TBA
3. Consider if cases relating to Cost of Living Crisis can be identified within the data	PAQ Sub-Group	15/05/2023

Agenda Item 6	Sub-Group Updates	Presenter: Sub-Group Chairs
----------------------	--------------------------	------------------------------------

Communication & Engagement – Neil Harrison (NH)

The Sub-Group last met on 13th February. NH expressed thanks to Alex Drinkwater from Cleveland Police who has volunteered to take on the role of Deputy Chair for the Sub-Group.

National Safeguarding Adults Week (NSAW) Evaluation Report – A link to the report was circulated with the meeting agenda. NSAW was led by the Ann Craft Trust and activity across Tees included articles in residents’ magazines, a bus stop campaign, leaflet drops, awareness raising sessions, a BME campaign to raise awareness at local mosques, a radio interview, sharing of learning from reviews and the development of new resources following consultation with partner agencies and service user groups. The week was successful in raising the awareness of Adult Safeguarding. NH thanked Board members and the Business Unit for their support during the campaign.

Reporting mechanisms for deaf community - The CE Sub Group are asking organisations and partners to consider how they make information accessible in order to enable and empower people with sensory loss to raise a concern. The group has shared a co-produced report that some organisations may feel of benefit when considering their Equality and Safeguarding duties. If anyone would like further

information they should contact NH.

Operational Leads – Lorraine Garbutt

The Sub-Group met in January and are due to meet again this week. The focus for the January meeting was on finalising resources in relation to Organisational Abuse. A Task & finish group was brought together following discussion at the Sub-Group, recognising that some focused work around Organisational Abuse was required as highlighted by both members of the public and professional in the annual survey. Resources including an example Concern Form, fact sheets for both the public and professionals, links to a video, a presentation that can be used with teams as a training resource, and a learning briefing are now available on the TSAB website. A 'spotlight on' campaign, supported by a number of partner organisations, took place during week commencing 20th February. Amy Mahoney is compiling an evaluation report which will be shared with members in due course.

Following Middlesbrough Borough Council's (MBC) Multi Agency Audit the Sub-Group discussed Transitions, looking at the age group of 18-24 year olds. The exercise raised questions around how useful the data is when the Board do not have access to the background information to identify which of the cases had previously been subject to Children's Safeguarding. The Sub-Group did note that there were a significant number of cases in this age group relating to Sexual Exploitation and Self-Neglect. Once the PowerBi project is completed this should provide additional information and data to allow further analysis of these areas.

Ami Fraser provided a summary of MBC's Multi Agency Audit on Transitions which took place in December 2022. Details of the two cases were shared with the meeting agenda.

Case 1 evidenced good multi-agency input with the case being heard through the Vulnerable, Exploited, Missing and Trafficked Group (VEMT). Person centred planning transitions meetings took place and were effective in understanding the wishes of the individual and share information. It was also identified that the voice of the young person had been captured at the point of referral. Areas for improvement were identified in relation to the referral being more explicit regarding the actions taken to support the young person, adhering to TSAB timescales in the management of the case and also highlighted some amendments that are required to the VEMT referral form.

Case 2 demonstrated good examples of how safeguarding referrals should be completed. Recommendations were for feedback to be provided to the referrer to compliment the high standard of the safeguarding concern and also to the Safeguarding Officer involved in the case. It was suggested that MBC should review their recording procedure for transitions where meetings are held outside of the usual safeguarding processes, such as VEMT and that the VEMT referral form needs to be amended to specifically reference consideration to capacity.

DB advised that a Tees Exploitation Group, made up of 5 Task & Finish Groups, has been established. Topics for the Task & Finish Groups include Adult Sexual Exploitation and Transitions and DB has asked for the Statutory Partners to be actively involved with this work so that they are able to feedback to Board. DB felt that the 2 case studies presented were good examples of the complexity of cases, but demonstrated that there is a well thought through process in place, evidencing that from an MBC perspective there is already work going on in relation to Adult Exploitation, and that it may merely be a case of gaining a better understanding of how the process works in order to gain assurance. AF advised that a high number of young people at the Transition stage are falling into the Self-Neglect category which may be impacting on some of the statistics around referrals.

Performance, Audit & Quality – Angela Storm on behalf of Erik Scollay

The PAQ Sub-Group last met on 27 February. AS provided an update from the Regional Performance Leads meeting that she attended on 13 February to discuss PIs and to establish what PIs are being used by members of the Group. Whilst some members are not currently using PIs others had adopted those currently in place for TSAB, so unfortunately this did not generate any new areas for consideration. A more detailed discussion around PIs will take place at the next meeting of the PAQ Sub-Group in May.

The work to move to using PowerBi for reporting has encountered some delays but is progressing and once complete will improve the way that data is reported and analysed.

Domestic Abuse / Cleveland Police Data – Following presentation of the Q1 TSAB Performance Report DB queried why an increasing number of Domestic Abuse cases were being reported into Cleveland Police yet Local Authorities were reporting a decrease in the number of Domestic Abuse concerns that were reported into safeguarding. It was asked that this be taken back to the PAQ Sub-Group for further discussion and to feedback at a future Board meeting. Simone Bennett (SB) from Cleveland Police attended the Sub-Group meeting and explained that increases within the number of cases were seen when the lockdown restrictions were lifted but that the figures are beginning to return to a more consistent level, although she noted that it is unlikely that figures will return to pre-pandemic levels as there is more awareness and effective recognition from staff. There is a new MARAC Independent Chair who has implemented a triage system, this will likely have an impact on the data. Members also highlighted that for an individual to be referred into the Local Authority, they would need to meet the criteria for Safeguarding so it would be normal for Cleveland Police's figures to be slightly higher. The PAQ Sub-Group concluded that there are various factors contributing to the data such as thresholds and individual choices and that there does not appear to be a significant issue around the figure. It was agreed the PAQ Sub-Group will continue to monitor this and will raise any issues in the future if necessary.

Safeguarding Adults Review – Jill Harrison

New Notifications – Three new notifications are currently being worked through. Two are MBC residents with one being highlighted through the Learning Disability Mortality Review (LeDeR) and one through the drug related death process. Both will be discussed at the next SAR Sub-Group meeting. The third case is a Durham resident who died at North Tees Hospital. The Sub-Group are working with Durham SAB colleagues to collate chronologies and the Durham SAR Sub-Group Chair is attending the April SAR Sub-Group meeting to discuss the case.

Four SARs are currently on going

- Two of these were from the LeDeR process. As there are common themes across both cases they will be linked together and Karen Rees has been appointed as independent reviewer. Discussion will need to take place to decide the best approach for this to ensure that the individual learning from both cases is identified alongside the common themes.
- A SAR has been agreed for an MBC case involving Domestic Abuse and a drug related death and the Sub-Group are in the process of appointing an independent reviewer. JH noted that appointing independent reviewers is becoming an increasing challenge due to availability.
- A SAR has been agreed for a MBC case involving Mental Health Issues, Self-Neglect and Suicide. There will also be a LeDeR review and a Serious Incident Review, so the Sub-Group are considering the best way to coordinate these reviews in order to maximise the learning.

The Sub-Group do have a link to a Domestic Homicide Review in MBC. Erik Scollay is the link for this case and will provide an update at the next meeting.

The Molly SAR has been escalated nationally in conjunction with issues from Operation Sanctuary. The National SAB Chairs Executive Group considered issues around guidance and a lack of definition for Adult Sexual Exploitation and met with the Department of Health to discuss these, but no update has been provided to date. There was also a request for the case to be raised with the Department of Justice in relation to the treatment of individuals like Molly within the criminal justice system, but again no update has been received. Linked to the Molly SAR there is currently a Task & Finish Group carrying out a review of the TATI process. It was hoped that this would be completed by the end of March, but due to the complexity of the work an update on this will be brought to the April meeting.

A full review of the SAR Policy & Procedure has taken place and a link was provided on the agenda to the new, more accessible version which is now available on the TSAB website. There is still some work ongoing to review supporting documents. JH thanked those involved in this significant piece of work. JH highlighted the volume of work that is now involved in SARs and advised that a separate meeting is taking place to review how this workload can be managed.

Action Points	Action Owner	Deadline
1. PAQ Sub-Group to continue to monitor Domestic Abuse cases and report any issues to TSAB, as necessary	ES	13/09/2023
2. ES to provide an update on the MBC DHR at the April TSAB meeting	ES	19/04/2023

Agenda Item 7	QAF Report – Stockton on Tees Borough Council	Presenter: Angela Connor
SBC's QAF Report was attached to the agenda for information. Angela Connor provided assurance to members to confirm that consent was received in relation to sharing the MAPPA minutes as part of the evidence for the QAF process. SBC are currently working on the actions highlighted.		

Agenda Item 8	Update from OLSG & TSAB Development Sessions	Presenter: Chair
DB thanked members that attended the Development Sessions and noted that they had both been a useful exercise. Lorraine Garbutt and the Business Unit are now working through the actions from the discussions and will feedback to Board once this is complete.		

Action Points	Action Owner	Deadline
1. Outcome of Development Sessions to be feedback to Board	LG	19/04/2023

Agenda Item 9	Any Other Business	Presenter: All
NH advised that the next 'Spotlight On' campaign around Trauma Informed Practice is scheduled to take place 20 – 24 March and asked members to consider how their organisation can support the campaign and to advise the Business Unit.		
DB is currently in the process of obtaining an update from Cleveland Police around the Missing From Home work. DB will raise this during the meeting he has scheduled with the new Deputy Chief Constable in April, as the work does not appear to have progressed.		
Action Points	Action Owner	Deadline
1. Advise Business Unit in relation to support for the Trauma Informed Practice Spotlight On campaign	All	17/03/2023
2. Missing From Home to be raised during meeting with the new Deputy Chief Constable	DB	April 2023

Next Meeting Date: **Wednesday 19th April 2023**

Time: **9.30am – 12pm**

Venue: **Microsoft Teams**

Minutes approved by Independent Chair:



Date: 16/03/2023

Appendix 1 - Attendance Matrix								
The table below reflects named members of the TSAB, although deputies have been shaded.								
Company	16/02/2023	07/03/2023	19/04/2023	14/06/2023	13/09/2023	11/10/2023	13/12/2023	2
Catalyst Stockton / Hartlepower	2	1	0	0	0	0	0	100%
CCG Board Member (Tees Valley CCG)	2	2	0	0	0	0	0	100%
Cleveland Fire Brigade	1	0	0	0	0	0	0	50%
Cleveland Police	1	1	0	0	0	0	0	100%
CQC Board Member (Mibro, Redcar, Stockton) (committed to attend 2 meetings per year)	0	0	0	0	0	0	0	0%
CQC Board Member (Hartlepool)	0	0	0	0	0	0	0	0%
Durham Tees Valley CRC	0	0	0	0	0	0	0	0%
DWP	0	1	0	0	0	0	0	50%
Hartlepool and Stockton Safeguarding Children Partnership	0	0	0	0	0	0	0	0%
HBC Board Member (Director)	1	1	0	0	0	0	0	100%
HBC Board Member (Assistant Director)	0	0	0	0	0	0	0	0%
HBC Lead Member	0	1	0	0	0	0	0	50%
Healthwatch Hartlepool	0	0	0	0	0	0	0	0%
Healthwatch South Tees	1	0	0	0	0	0	0	50%
Healthwatch Stockton	1	1	0	0	0	0	0	100%
HMP Holme House Prison	1	0	0	0	0	0	0	50%
MBC Board Member	1	1	0	0	0	0	0	100%
MBC Lead Member	1	1	0	0	0	0	0	100%
Middlesbrough VDA / Redcar & Cleveland VDA	2	0	0	0	0	0	0	50%
National Probation Service Cleveland	1	0	0	0	0	0	0	50%
North East Ambulance Service (attend for specific agenda items only)	0	0	0	0	0	0	0	0%
North Tees & Hartlepool NHS Foundation Trust	1	1	0	0	0	0	0	100%
Public Health	0	1	0	0	0	0	0	50%
Office of Police & Crime Commissioner (committed to 2 meetings per year)	1	1	0	0	0	0	0	100%
RCBC Board Member (Director)	1	1	0	0	0	0	0	100%
RCBC Board Member (Assistant Director)	0	0	0	0	0	0	0	0%
RCBC Lead Member	0	1	0	0	0	0	0	50%
RCBC Guest	0	0	0	0	0	0	0	0%
SBC Board Member	1	1	0	0	0	0	0	100%
SBC Lead Member	0	1	0	0	0	0	0	50%
South Tees Hospitals NHS Foundation Trust	1	1	0	0	0	0	0	100%
South Tees Safeguarding Children Partnership	0	0	0	0	0	0	0	0%
Teesside University	0	0	0	0	0	0	0	0%
Tees Esk & Wear Valleys NHS Foundation Trust	1	1	0	0	0	0	0	100%
Thirteen Housing	1	1	0	0	0	0	0	100%
TSAB Independent Chair	1	1	0	0	0	0	0	100%
TSAB Business Unit	5	6	0	0	0	0	0	100%